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TATA MEMORIAL CENTRE

TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER. BALANCE SHEET AS AT 31ST MARCH, 2021

PARTICULARS	Schedule	As at 31.03.2021	As at 31,03,2020
CAPITAL FUND AND LIABILITIES			
Capital Fund	1		
Earmarked / Endowment Fund	2 3	3,65,31,41,842,00	2,89,64,92,858
Academic Fund		18,53,17,706.00	15,23,98,767
Current Liabilities & Provisions	4	24,18,50,73,830.00	23,66,28,45,263
TOTAL		28,02,35,33,378	26,71,17,36,888
ASSETS			
Fixed Assets	1 1		
Gross Block	1 1	10,99,84,90,875	10,15,30,37,396
Less:Provision for Depreciation		4,98,15,19,286	4,45,59,69,817
Net Block	1 [6,01,69,71,589	5,69,70,67,579
Capital Work - in - Progress		11,07,50,12,739	8,94,99,82,253
Total	5 6	17,09,19,84,328.00	14,64,70,49,832
Current Assets, Loans and Advances	6	10,62,19,02,721.00	10,31,51,63,492
Capital Fund	1	30,96,46,329.00	1,74,95,23,564
TOTAL		28,02,35,33,378	26,71,17,36,888
Significant Accounting Policies	13		
Notes on Accounts	14		THE PERSON NAMED IN

As per our report of even date attached

MUMBAI

For Batliboi & Purohit

Chartered Accountants Firm Reg No. 104048W

CA Parag Hangekar Partner

Membership No.: 110896

Mumbai

For and on behalf of the Governing Council

Mr. S Mohapatra Mr. Anil Sathe Dr. C S Pramesh Dr R A Badwe

JCFA, TMC

CAO, TMC

Director, TMH

Director, TMC

TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER. INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2021

		Year Ended 31.03.2021	Year Ended 31,03,2020
A) INCOME	- 12		
Grant in Aid - Govt of India	7	5,60,27,53,000	4,05,52.31,326
Hospital Income		2,30,15,07,588	3.34,83,45,799
Sale of Orags and Surgical Goods	42	2,57,43,13,305	4,01,49,62,358
laterest income	8	22,81,85,690	42,68,86,043
Other Income	9	8,43,74,799	9,37,16,618
TOTAL (A)		10,79,11,34,382	11,93,91,42,145
B) EXPENDITURE		3875555555	
Academic Expenses		5,04,92,185	7,63,62,202
Consumption of drugs and Sergical Goods	10	2,70,05,31,541	3,87,38,24,861
Consumables		99,29,37,351	1,22,32,11,862
Staff Cost / Salaries	11	6,91,27,19,270	6,73,19,19,415
Other Administrative Expenses	12	1,63,86,16,687	1,30,19,98,129
TOTAL (B)		12,29,52,97,034	13,20,73,16,409
Excess of Income over expenditure before Depreciation and Provisions on retirement benefits of employees (A-B)		(1,50,41,62,652)	(1,26,81,74,264
Less : Depreciation		56,25,95,168	53,59,07,573
Add: Deferred Income (As per AS 12 for Govt Grant for Dep on Equipment) Less: Provision for Retirement Benefits		56,25,95,168	
Granity		4,95,74,145	20.37.52.106
Pension		47,24,27,195	2.35,77,66,406
Leave Encashment		13,09,96,828	18,95,40,522
Balance being deficit / (surplus) for the year trf to Balance Sheet		2,15,71,60,820	4,55,51,40,871
Significant Accounting Policies Notes on Accounts		The state of	

As per our report of even date attached

For Bathboi & Purchit.

Chartered Accountants

Membership No.: 110096

For and on behalf of the Governing Council

JCFA, TMC

CAO, TMC Director, TMH Director, TMC

TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER

SCHEDULE 1 - CAPITAL FUND

PARTICULARS	As at 31.03	As at 31.03.2021		3.2020
CAPITAL FUND				
Balance at the beginning of the Year	(1,74,95,23,563)		(1,22,10,48,667)	
Add: Non Recurring Grant Utilised during the year	3,77,11,93,225		3,92,36,87,184	
Add: Recurring Grant utilised for Capital Expenditure	-	1	1,29,68,674	
Add: Assets purchased from Donation & csr	34,51,91,462		8,44,28,529	
Add: Assets purchased out of Sponsored Project & Workshop Fund and HBNI	3,95,21,269		55,81,588	
Add: Actrec - Assets Plan to Donation	37,27,266			
Add: Others			o	
	2,41,01,09,659		2,80,56,17,308	
Less: Deficit/ (surplus) Transferred from the Income & Expenditure Account	2,15,71,60,820		4,55,51,40,871	
Less: Deferred Income (As per AS 12 for Govt Grant)	56,25,95,168			
Total		(30,96,46,329)		(1,74,95,23,563)



TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER.

SCHEDULE 1-A - NON RECURRING GRANT

PARTICULARS	As at 31.03.2021	As at 31.03.2020	
Balance at the beginning of the Year * Add: Interest	4,51,00,000	60,90,10,000	
Add: Grant Received During the year	3,74,40,68,092	3,51,51,00,000	
Total	3,78,91,68,092	4,12,41,10,000	
Less: BARC Grant Utilised for RRU Less: Grant Utilised for SUPPOKT TO PAEDIATRIC/BMT PATIFNTS Less: Grant Utilised for Plan Cancer Registry	1,79,74,867	12,29,51,530 3,24,00,000 (28,714)	
Less: Grant Utilised for Captial Expenditure	3,77,11,93,225	3,92,36,87,184	
Balance		4,51,00,000	
Total		-	4,51,00,000



TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER.

SCHEDULE 1-B - WOMEN AND CHILDREN WELFARE GRANT

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PARTICULARS	TMH & ACTREC	VARANASI	VIZAG	SANGRUR	TOTAL
Balance at the beginning of the Year * Add: Grant Received During the year	42,83,233	25,00,000	5,65,950	14,98,119	88,47,302
Total Less: Grant Utilised for Women and Children Welfare	42,83,233	25,00,000	5,65,950	14,98,119	88,47,302
Balance	42,83,233	25,00,000	5,65,950	14,98,119	88,47,302
Less: Grant Utilised for Revenue Expenditure					
Total	62,00,195	25,00,000	5,47,465	36,74,330	1,29,21,990



TATA MEMORIAL CENTRE TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER

SCHEDULE 2- EARMARKED / ENDOWMENT FUND

PARTICULARS	As at 31,03,2021						An ar 31.03.2020						
EARMARKED/ENDOWMENT FUND	SCIENCE & RESEARCH FUND	SAMIAL MISTRY FUND	DONATION	ENTEREST ON PATIENT DEPOSITS	PROÆCTS	WORKSHOP	TOTAL	SCIENCE & RESEARCH FUND	SAMJAL MISTRY FUND	DONATION	PROJECTS	WORKSHOP	TOTAL.
A. Baleane at the hopeneing of the Year Addition dering the year Re-grouping Interest on Sax ing / Bank FD room od Dividend TDS Projects & Others	25,71,50,875 46,98,438	1,84,04,843 12,44,550 1,401	1,50,74,97,315 1,59,81,54,365 6,85,13,855	6,45,25,177	76,23,72,620 62,95,28,162 3,22,03,825	5,16,67,206 4,39,33,805	2,89,64,92,857 2,33,61,38,211 - 16,46,69,463 5,461	24,14,74,150	1,84,04,843 11,06,805 9,178	1,40,05,32,617 1,21,85,34,217 95,92,867	67,86,24,389 52,25,81,397 3,89,67,556 33,53,600	5,62,42,348 8,04,12,315	2,39,53,18,367 1,82,18,27,929 6,53,82,633 9,848 33,53,610
Fotal (A)	26,18,49,313	1,96,59,794	3,47,21,62,130	6,45,25,177	1,42,41,04,597	9,59,91,014	533,72,92,934	25,71,50,875	1.85,89,426	2.62,86,79,921	1,24,35,26,942	13,66,54,763	4.28.55.91.667
B. Lisliation / Exponditure ton ands objective of famili Revolva Exponditure Capital Exponditure Fransier to Sunjel Schulzenkip Accuses Transier to Sunjel Panton; welfare		53,736 6,22,976 6,22,975	#3,28,97,510 34,51,91,482	2,06,40,010	40,74,65,882 3,35,51,885	4,31,03,788	1.30,41,61,796 37,87,43,347 6,22,976 6,22,975		5,87,642 5,87,641	73,67,53,177 8,44,28,529	47,62,90,738 48,63,585	8,48,50,195 7,48,963	9,79,13,400 9,86,10,117 5,87,443 5,87,641
Total (III)		12,99,687	1.47,89,88,972	2,66,45,909	44,003,7,747	4.31,03,788	1.58.41.51.094		15.75.263	82.41.84.706	48,11,54,323	9,55,97,418	1,38,90,98,800
Clasing Balanca at the end of the year (A-B)	26.18.49.313	1.83.51.107	2.29.48.73.158	4.38.54,268	98,30,86,739	5,18,97,256	3653141.842	25.71.59,875	1.8484.843	1.88.74.97.315	76.23.72.620	5.10.67.200	1.89,64,92,839



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TATA MEMORIAL CENTRE

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SCHEDULE 3 - ACADEMIC FUND

PARTICULARS	As at 31.03.2021	As at 31.03.2020
Opening Balance	15,23,98,767	13,52,35,172
Add :- Addition During the year	5,04,92,185	7,63,62,202
	20,28,90,952	21,15,97,374
Less : Deduction During the year	1,75,73,246	5,91,98,607
Total	18,53,17,706	15,23,98,767



TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER

SCHEDULE 4 - CURRENT LIABILITIES AND PROVISIONS

PARTICULARS		As at 31.03.2021		As at 31.03,2020
A) CURRENT LIABILITES & DEPOSITS				
Deposits	1			
- From Student	2,37,22,169		2,51,11,956	
- From Patient	2,55,60,91,849		2,49,61,17,945	
- From Suppliers & Contract	20,53,33,548	2,78,51,47,566	21,89,37,165	2,74,01,67,066
Other Current Liabilities	100000000000000000000000000000000000000			
Undisbursed and Unclaimed Salaries				17,53,766
New pension scheme flability		6,68,198		81,64,103
Sundry Creditors-Capital	1 1	18,12,66,303	1	16,68,77,067
Other Liabilities	4	42,35,27,553		27,95,92,275
Book OD		20.69.95.029		28,20,07,443
Inter Unit Adjustment	1	55,59,76,132		25,56,20,317
Statusory Liabilities		2.06.85,669		1,67,32,093
Outstanding Expenses	1 1			steet broaders
- Salary	66,74,45,166		63,07,34,430	
- Operational Expenses	1.04.97.14.443	1,71,71,59,609	1,27,58,68,786	1,90,66,03,216
Unutilised Grant from Govt of India c/fs		ATT THE PARKET.	710 710 7110 7110	the commentation of
- Recurring Grant	41,47,000		32,78,60,000	
- Women & Childern Welefare Fund	1.29.21.990		88.47,302	
- Non Recurring Grant	-	1,70,68,990	4,51,00,000	38,17,47,300
TOTAL (A)	-	5,90,84,95,050		6,03,92,64,65
B) PROVISIONS(for retirement benefits of employee)				
Gratulty				
a) Current	23,63,14,016		21,87,42,085	
b) Non current	1.42,37.62.392	1,66,00,76,408	1,39,17,60,178	1,61,05,02,26
Leave Encashment		A PARTICULAR INC.	With the same of the	
a) Current	24.75.46.854		22,76,59,790	
b) Non current	1,48,17,48,483	1,72,92,95,337	1,37,06,38,719	1,59,82,98,50
Pension				
a) Current	53,38,69,585		50.03.38.571	
b) Non current	14,35,33,37,450	14,88,72,07,035	13,91,44,41,269	14,41,47,79,84
TOTAL (B)		18,27,65,78,780		17,62,35,80,61
TOTAL (A+B)		24,18,56,73,630		23.66,28,45,26



Schedule 5 - FIXED ASSETS

		GROSI	BLOCK				DEPRE	CIATION			NET BI	OCK.
DESCRIPTION	Cost / Valuation or of the beginning of the year 471/04/2020	Tiest Addisse / adjustments during the same	Deletions / Ajustocet	Cost / Valuation at the end of the year (21/03/2021)	As at the ingenering of the powe (NIAM-2020)	Deposition on the opposing halones	Deprocession on Additions during the just	Time Depression during the year	On Delation / Adjustment	Total up to the year end (\$100/2021)	As in the Current years Ended 31/03/25/21	As at the Prentises year Ended 31/01/2020
A. FIXED ASSETS :												
i. LAND a) Freshold	1,97,608			1,97,808							1,57,9486	1,17,468
2. BUILDINGS - a) On Freehold Land	1,87,36,48,979	43,21,299		1,87,79,71,279	31,34,93,708	3,315,40,401	N/L468	3,46,26,863		34,81,20,667	1,92,98,90,611	1,85,61,56,274
PLANT MACHINERY & EQUIPMENT	7,211,75,11,448	76,25,95,426	3,72,28,463	7,43,27,65,410	1,47,13,24,347	41,28,01,149	2.49,14,163	43,76,15,572	3,45,37,339	1,93,43,17,440	4,89,84,77,971	5,77,63,53,203
4. VERICLES 5. FURNITURE, FIXTURES 6. OFFICE EQUIPMENT	5,40,53,188 25,80,23,753 7,88,86,865	41,66,127 3,66,93,211 38,32,366	12,34,748 6,44,595 3,72,660	3,71,99,548 29,45,72,273 7,43,61,313	3,23,40,248 16,31,19,285 2,36,13,709	35,07,336 1,54,96,645 31,64,486	65,868 21,10,657 1,12,725	25,73,294 1,76,86,702 32,77,211	111,37,537 4,44,573 3,193,384	3,90,75,969 18,00,76,414 2,86,61,629	2.21,23,543 11,82,97,859 4,54,79,678	2.15,13,871 9,59,13,472 4,49,67,096
7. COMPUTER/PERIPHERALS	(6,79,21,630	7,42,99,799	7,16,468	76,14,03,444	48,55,82,574	5,99,34,149	99,55,424	6,98,93,340	2,16,948	55,48,59,175	31,61,64,307	24,21,78,656
TOTAL (A)	HI,15,36,37,396	88,54,52,430	3,99,10,993	10,99,84,90,879	4,45,51,51,017	52,54,50,346	3,71,44,825	56,24,03,111	3,70,45,701	4,98,15,19,286	6,01,00,71,589	5,69,70;A7,578
CWIP	8,95,07,84,820	2,44,63,81,702	37,15,33,216	11,07,58,13,100							11,07,39,18,109	8,95,97,84,623
LESS: PROVISION FOR DOCUMENT CAPITAL ADV (LAND)	8,62,370			4,62,176							9,10,370	8,02,370
NET CAPITAL WIF (II)	8,94,90,82,255			11,07,50,12,739							(1,07,51,12,739	8,94,99,92,293
TOTAL IS + B)	19,10,31,19,649	3.38,18,27,133	41,18,53,167	22,81,39,83,614	4,45,59,69,617	52,54,50,246	3,71,44,925	56,25,95,171	3,78,45,791	4,78,15,19,256	(5,98,19,94,038	164268331
PREVIOUS YEAR (TMC)	34,92,10,73, and	1341134210	26,32,963/94	19,31(30,23.04)	4 10 34 51 227	45,66,01,607	8,42,85,65	FO. RACKET STO	19,83 (41.02)	4,45 04 04 847	14,04,75,41,815	11.64,34,27,341

Note: Capital work in progress includes frontseld land germaning to Rs 802370 (previous year Rs 802370) which is disputed and better provided as desirable from the featured page 2000-10



TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER

SCHEDULE 6 - CURRENT ASSETS, LOANS AND ADVANCES

PARTICULARS	As at 31,0	3.2021	As at 31.03	1,2020
A. CURRENT ASSETS				
Inventories Stock of Drugs, Medical and Surgical Goods Stores & stationery	44,38,77,849 63,31,356	45,02.09,405	43,48,60,393 99,59,590	44,48,19,983
Sundry Debtors Outstanding more than six months Considered Good	22.69.81.121		28.01.69.126	
Considered Doubeful	2,78,31,688 25,48,12,809	-	2,41,37,359	
Outstanding less than six months Considered Good	36,61,44,678		63,07,85,077	
Considered Doubtful	62,09,57,487	1,170007,000	93,50,91,562	
b) Less: Provision for Doubtful Debts	2,78,31,688	59.31,25,799	2,41,37,359	91,09,54,203
3. Cash Balances Cash in Hand Cheques on Hand	34,48,339		4,41,885 39,49,816	
Franking Balance	42,756	34,91,095	42,756	44,34,457
4. Bank Balances With Scheduled Banks: - Current Accounts - Fixed Deposit Accounts - Margin Money Deposit. Accounts - Fixed Deposits Projects	45,29,78,367 7,80,93,21,475 27,91,64,198 69,84,41,664		89,72,78,264 6,01,35,39,359 1,01,54,01,477 59,29,12,268	W.Co. whose Toku
On Savings Accounts	68,61,941	9,24,67,07,644	2,66,45,469	8,54,57,76,837
TOTAL (A)		10,29,35,33,944		9,90,59,85,480

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TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER

SCHEDULE 6 - CURRENT ASSETS, LOANS AND ADVANCES

PARTICULARS	As at 31.0.	3.2020	As at 31.03.2019	
B. LOANS AND ADVANCES		Olive		
Advances recoverable in cash or in kind or for value to be received (unsecured, considered good) Considered Good Considered Doubtful Less: Provision for Doubtful Advances b) Prepaid expenses c) Other Deposits	3,51,00,474 3,51,00,474	3,51,00,474 2,89,96,131 5,06,61,142	1,17,72,348	1,17,72,348 1,57,34,423 5,16,09,142
Loans & Advances to staff Interest Bearing Advances Non Interest Bearing Advances	1,02,21,360 24,85,373	1,27,06,733	91,69,232 14,49,261	1,06,18,493
Interest Accured Interest Accured on Fixed Deposits Interest Accured on Corpus Deposits Interest Accured on Sam Jal Deposits	13,96,33,588 50,73,340 5,64,820	14,52,71,748	15,91,98,901 1,68,97,312 6,56,091	17,67,52,304
4. Interest Accured but not due		79,44,016		84,96,297
5. Tax Deducted at Source		4,76,88,533		6,84,02,416
6. Inter Unit Adjustment accounts				6,57,98,588
TOTAL (B)		32,83,68,777		40,91,78,011
TOTAL (A+B)		10,62,19,02,721		10.31.51.63.491



TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER.

SCHEDULE 7 - RECURRING GRANT

PARTICULARS	As at 31.03.202	1	As at 31.03.2020	
Balance at the beginning of the Year	32,78,00,000			
Add: Grant Received During the year	5,27,91,00,000		4,39,60,00,000	
Total	5,60,69,00,000		4,39,60,00,000	
Less: Grant Utilised for Captial Expenditure (A)			1,29,68,674	
Balance	5,60,69,00,000		4,38,30,31,326	
Less: Grant Utilised for Revenue Expenditure (B)	5,60,27,53,000		4,05,52,31,326	
Unspent Balance e/f		41,47,000		32,78,00,000



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SCHEDULE 8 - INTEREST INCOME

PARTICULARS		Year Ended 31.03.2021		Year Ended 31.03.2020
Interest : (gross) (includes tax deducted at source)		1		
from banks :				
on fixed deposits/ margin money deposits	22,36,08,858		42,47,22,396	
on saving accounts & Others	27,79,293		3,37,255	
		22,63,88,151		42,50,59,651
from others :		1		
on Vehicle Advances	879	- 1	9,020	
on House Building Advances	8,28,854		10,30,432	
on Computer Advances	1,504		10,318	
		8,31,237		10,49,770
Interest accrued but not Due on staff Advances		9,66,302		7,76,622
Total		22,81,85,690		42,68,86,043

TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER.

SCHEDULE 9 - OTHER INCOME

PARTICULARS	Year Ended 31.03.2021	Year Ended 31.03.2020
Miscellaneous Receipts	6,73,72,540	7,29,75,081
Animal House Receipts	59,27,060	66,72,575
Project Overheads	45,00,024	85,77,008
Effect of exchange fluctuation (net)	10,74,294	(59,96,856)
Mobilisation Interest	55,00,881	1,14,88,810
TOTAL	8,43,74,799	9,37,16,618



TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER

SCHEDULE 10 - CONSUMPTION OF DRUGS & SURGICAL GOODS

PARTICULARS	Year Ended 31.03.2021	Year Ended 31.03.2020
Opening stock of Drugs / Surgical goods	42,78,16,066	35,61,57,710
Add: Purchases	2,74,06,50,858	3,97,03,05,786
Less: Closing stock of Drugs / Surgical goods	43,69,74,259	42,78,16,066
Less: Return/ Rejected / Expired Drugs / Surgical goods	3,09,61,124	2,48,22,569
TOTAL	2,70,05,31,541	3,87,38,24,861



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TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER.

SCHEDULE 11 - STAFF COST / SALARIES

PARTICULARS	Year Ended 31.03.2021	Year Ended 31.03.2020
a) Salaries and Wages	2,54,39,70,456	2,46,73,19,315
b) Allowances and Bonus	2,04,77,30,594	2,24,15,19,364
bi) Outsourse Salary	88,28,53,987	74,47,29,032
c) Expenses on Employee's Retirement and Terminal Benefits	17,34,66,999	15,28,86,682
d) Pension scheme	63,79,97,001	57,02,54,235
e) Fellowships	62,67,00,234	55,52,10,787
TOTAL	6,91,27,19,271	6,73,19,19,415



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TATA MEMORIAL CENTRE

TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER

SCHEDULE 12 - OTHER ADMINISTRATIVE EXPENSES

in ₹i

PARTICULARS		Year Ended 31.03.2021	Year Ended 31.03.2020
a) Linen and Laundry		6,81,74,596	5,99,45,245
b) Library Expenses	1 1	14,78,60,171	6,71,23,815
e) Electricity	1 1	41,71,74,551	41,62,48,401
d) Water Charges	1 1	1,49,81,606	1,36,79,683
e) Repairs and Maintenance	1 1	45,30,37,823	41,06,98,180
Animal House Expenses	1 1	35,92,632	42,07,518
g) Rates and Taxes	1 1	5,82,94,756	2,44,00,351
h) Insurance	1 1	1,43,16,923	1,51,80,660
) Minor Equipments and Replacement of Capital Equipments	1 1	53,41,320	7,45,349
Postage, Telephone and Communication Charges	1 1	1,26,64,495	70,67,298
k) Printing and Stationery	1 1	4,14,47,290	3,78,68,341
Travelling and Conveyance Expenses	1 1	3,32,49,426	5,36,77,590
m) Intra Mural Research Expenses	1 1	19,20,579	1,86,68,630
n) Cancer Registry Program Expenses	1 1	20,48,14,811	7,26,38,845
o) Auditors Remuneration			
Audit fees	1,02,500		3,35,000
GST	41,400	1,43,900	81,900
p) Symposium and Training		13,14,815	18,04,179
q) Professional Charges	1 1	5,37,964	33,00,922
r) Advertisement Expenses	1 1	2,32,51,349	1,53,58,047
w Provision for Doubtful Debts	1 1	36,94,329	38,59,549
t) Hostel maintenance expenses	1 1	1,69,80,121	1,50,74,231
u) Miscellaneous Expenses	1 1	2,88,71,930	5,47,94,667
v) Covid Expenses	1 1	8,54,58,287	
w Bad debts written off	1 1		59,248
x Loss / (Profit) on sale of Assets		14,93,014	51,80,480
TOTAL		1,63,86,16,687	1,30,19,98,129



TATA MEMORIAL CENTRE [TATA MEMORIAL HOSPITAL AND ADVANCED CENTRE FOR TREATMENT, RESEARCH AND EDUCATION IN CANCER]

The Tata Memorial Centre (TMC) Comprising of the Tata Memorial Hospital (TMH) and the Advance Centre for Treatment, Research& Education in Cancer (ACTREC) functions as a grant- in- aid Institute under the administrative control of the Department of Atomic Energy, Government of India and recognized as the national cancer centre with a mandate for Service, Education and Research in Cancer. Four new hospitals in Visakhapatnam, Andhra Pradesh and Mullanpur District Punjab, two in Varanasi as HBCH and MPMMMCH. The satellite centre in Sangrur is functional. The hospital in Visakhapatnam is providing OPD and day care services. The Centre is registered under the Societies Registration Act (1860) and the Bombay Public Trust Act (1950).

SCHEDULE 13: SIGNIFICANT ACCOUNTING POLICIES

1. Basis of Preparation of Financial Statements

The financial statements are prepared on historical cost convention, unless otherwise specifically stated, on the accrual basis of accounting and comply with the framework and format laid down by the Controller General of Accounts, Government of India and applicable accounting standards issued by the Institute of Chartered Accountants of India (ICAI) to the extent applicable and in the manner so required.

Revenues and costs are accrued, that is, recognized as they are earned or incurred and recorded in the financial statements of the periods to which they relate. The Centre follows accrual basis of accounting, except for Grants, Donations, Workshops /Projects and Commuted Pensions (in case of existing pensioners), which are accounted for on cash basis

2. Use of Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities as of the Balance Sheet, reported amounts of revenues and expenses for the year ended and disclosure of contingent liabilities as of the balance sheet date. The estimates and assumptions used in these financial statements are based upon management's evaluation of the relevant facts and circumstances as on the date of the financial statements. Actual results may differ from those estimates. Any revision to accounting estimates is recognized prospectively.

3. Revenue Recognition

- Hospital income from services rendered to patients is recognized as and when the bills for the services are generated.
- Interest income is recognized on a time proportion basis taking into account the amount invested and the rate of interest.
- iii) Interest on employee advances are recognized in the year on accrual basis.
- iv) Other Revenue items are recognized only when it is reasonably certain that the ultimate collection will be made. Deposits from students in excess of 3 years and



- deposits from suppliers in excess of 4 years written back are recognized under miscellaneous income.
- v) Interest earned on general fixed deposit pertaining to donation allocated as per average interest rate among respective donation.

4. Fixed Assets and Depreciation

- i) Fixed assets are capitalized at acquisition cost (net of duty / tax credits availed, if any), including directly attributable costs such as freight, insurance and specific installation charges for bringing the assets to working condition for use.
- ii) Expenditure relating to existing fixed assets is added to the cost of the assets, where it increases the performance / life of the asset as assessed earlier.
- iii) Fixed Assets are stated at cost less accumulated depreciation.
- iv) Fixed assets purchased on non-government funded projects and from donations are transferred to the assets of the Centre at purchase price.
- v) Fixed assets are eliminated from financial statements only on disposal.

Depreciation on fixed assets is provided under straight line method based on useful life of the asset determined by the management at the following rates:

Asset	Rate of depreciation
Buildings	1.63%
Electrical & Gas Installation	4.75%
Plant & Machinery	7.07%
Furniture and Fixtures	9.50%
Office Equipment	4.75%
Computers and peripherals	16.21%
Vehicles - Buses	11.31%
- Car, Jeep	9.50%

- Depreciation on assets purchased during the year is provided from the date of its purchase / installation
- iii) Individual assets costing less than Rs.5,000/- are expensed out in the year of purchase / WDV.
- iii) Where any asset has been sold, the depreciation on such asset is calculated on prorata basis up to the date, on which such asset has been sold.

5. Inventories

- Inventories consist of Drugs and Surgical meant for sale purpose and are valued at lower of cost or Net Realisable Value. Cost is determined on first-in-first-out basis.
- ii) Stock of consumables, stationery are valued at cost



 Stock of linen, laundry, cutlery and crockery, are treated as consumed as and when purchased

6. Government Grant

- Recurring and Non-recurring grant related to the revenue are recognized on systematic basis in the income and expenditure account over the period, necessary to match them with the related costs which they are intended to compensate.
- ii) Non-recurring grant to the extent utilised for capital expenditure are transferred to Capital Fund. Unutilised grants are carried forward as Current Liabilities in the Balance Sheet.

7. Donation

Donations in kind received prior to 1st April, 2003 are included under 'Earmarked / Endowment Funds' at comparable purchase price. With effect from 1st April, 2003, donations received in kind are being recorded in the books at nominal value. Donations are received for patient care and cancer research. Assets purchased on donations are treated as assets of the Centre and capitalised accordingly. Donation includes amount received as Corporate Social Responsibility (CSR).

8. Foreign Exchange Transactions

- Transactions in foreign currencies are recorded at the exchange rates prevailing on the transaction dates.
- Monetary items denominated in foreign currencies remaining unsettled at the year-end are translated at the year-end exchange rates.
- c. All exchange gains / losses on settlement / translation, are recognized in the Income & Expenditure account

9. Employee Benefits

Short Term Employee Benefits:

All employee benefits wholly payable within twelve months of rendering the service are classified as short term employee benefits. Benefits such as salaries, wages, bonus, etc are recognized in the period in which the employee renders the related service.

Post Employment Benefits:

i) Defined Contribution Plans:

Employee benefits in the form of Contributory Provident Fund and New Pension Scheme (for employees joined from 1st January, 2004) are considered as defined contribution plans. The contribution paid / payable under the scheme is recognized in the period in which the employee renders the related service.

ii) Defined Benefit Plans:

Retirement benefits in the form of gratuity to eligible employees, leave encashment and pension scheme (other than employees covered in (i) above) are considered as defined benefit plans. The present value of the obligation under such defined benefit plans is determined based on actuarial valuation using the



Projected Unit Credit Method, which recognizes each period of service as giving rise to additional unit of employee benefit entitlement and measures each unit separately to build up the final obligation.

The obligation is measured using at the present value of the estimated future cash flows. The discount rates used for determining the present value of the obligation under defined benefit plans, is based on the market yields on Government securities as at the Balance Sheet date, having maturity periods approximating to the terms of related obligations.

10. Provision, Contingent Liabilities and Contingent Assets

- a. Provisions are recognized for liabilities that can be measured only by using a substantial degree of estimation, if
- 1. The Centre has a present obligation as a result of past event.
- 2. A probable outflow of resources is expected to settle the obligation.
- The amount of obligation can be reliably estimated.
- b. Contingent liability is disclosed in the case of :
- A present obligation arising from past event, when it is not probable that an outflow of resources will be required to settle the obligation.
- 2. A possible obligation, unless the probability of outflow of resources is remote.
- c. Provisions, Contingent Liabilities are reviewed at each Balance Sheet date.
- Provision for doubtful debts has been made in respect of debtors which remains outstanding for more than 3 years.

11. Events occurring After the Balance Sheet Date

Where material, events occurring after the date of the Balance Sheet are considered upto the date of approval of accounts by the members of the Governing Council.

12. Academic Fund

A percentage as prescribed by the Governing Council of Tata Memorial Centre is transferred from the Hospital Income to a separate fund named as the "Academic Fund". The expenditure incurred towards fulfillment of the objectives is debited to the said fund.

13. Science & Research Fund

The Science & Research Fund / Corpus is created in 2000 with the purpose of utilising the interest in the Fund for (i) Support of preventive oncology activities in the country (ii) Support for attending international conferences and training programmes on cancer related topics and (iii) Any other purpose with the approval of the Committee.

14. Samjal Mistry Fund

The fund is created as per the will of Late Sam Jal Mistry and Late Alice Sam Mistry in 1999. As per the will, the interest and dividend on shares generated from the fund will be utilised equally for treatment to poor cancer patients and scholarship to PG students.



SCHEDULES FORMING PART OF ACCOUNTS

SCHEDULE 14: NOTES ON ACCOUNTS

- 1. Contingent liabilities not provided for in respect of :
 - a. LC's outstanding as on 31st march, 2021 is Rs.27,91,64,198/-
 - Claims against the hospital made by patients are not acknowledged as debts, since the same are not quantifiable.
- Estimated amount of contracts remaining to be executed on capital account is not ascertained.
- Sundry debtors, and creditors' balances, and balances of certain liabilities are subject to confirmation, reconciliation and consequent adjustments, if any.
- Fixed Deposits of the Centre includes an amount of Rs. 27,91,64,198 /- (Pr Year Rs. 101,54,01,477/- which represents Earmarked Funds kept aside for the capital commitments.
- The Centre is covered by a system of internal audit conducted by the Department of Atomic Energy and Indian Audit and Accounts Department. However, during the year the said audit was not conducted.
- 6. The Centre has filed a writ petition in the Honorable High Court Bombay for non-applicability of Bombay Labour Fund Act, 1956 in the year 2001-02, the final verdict for which is still pending. Each year the centre recovers the LWF amount from employees and also contributes towards the said liability amounting to Rs.1,19,93,416/- (incl interest of Rs.6,41,734/-) respectively which is disclosed under current liabilities in the financial statement. The centre has also kept as deposit Rs. 5, 50,000/- with Hon'ble Bombay High Court.
- "Unclaimed NPS A/c" of Rs. 12, 87, 463/- is due for more than 3 years and is being shown under "Other Current Liabilities". As and when the claims will be made by the employees then the payments will be made from this account head.
- The disclosures pursuant to Accounting Standard 15 (Revised) on "Employee Benefits" are as follows:

(in Rs.)

Defined Contribution Plan:

Contribution to Defined Contribution Plan, recognised as an expense and included in "Staff and Welfare" - Schedule 11 in the Income and Expenditure Account are as under:

- Employers contribution to Provident Fund Rs.28,29,457/-
- Employer's Contribution to New Pension Scheme Rs 17,32,36,246/-



			Grat	uity		
			31-3-2021	31-3-2020		
I	Ch	ange in obligation during the year				
	1	Liability at the beginning of the year	161,05,02,263	140,67,50,15		
	2	Interest Cost(gratuity report as15r table 3)	108,801,607	103,275,799		
	3	Current Service Cost	75,703,657	56,969,604		
	4	Past Service Cost	0	0		
	5	Benefit Paid	(108,827,189)	(95,258,170)		
	6	Actuarial (Gain)/Loss	(26,103,930)	138,764,873		
	7	Liability at the end of the year	166,00,76,408	161,05,02,26		
11	Net	t asset / (liability) recognised in the Balanc	e Sheet			
	1	Liability at the end of the year	166,00,76,408	1,610,502,263		
	2	Plan assets at the end of the year	0	0		
	3	Liability recognised in the Balance sheet	166,00,76,408	1,610,502,263		
ш	Expenses recognized in the Income and Expenditure account					
	1	Current Service Cost	75,703,657	56,969,604		
	2	Interest Cost	108,801,607	103,275,799		
	3	Expected Return on Plan Assets				
	4	Actuarial (Gain)/Loss	(26,103,930)	138,764,873		
	5	Past service cost	0	0		
	6	Total expenses recognised in the Income and Expenditure Account	158,401,334	299,010,276		
IV	Principal actuarial assumptions at the Balance Sheet date					
	1	Discount rate at	6.80%	6.90%		
	2	Expected return on plan assets	0.00%	0.00%		
	3	Salary escalation	7.00%	7.00%		
Gen	eral	A STATE OF THE PARTY OF THE PAR				
Gen	The qua- em em yea- em Vic	description of the defined benefit plan: e Centre operates a gratuity scheme, which alifying employees. The Scheme provide ployees on retirement, death while in en ployment of an amount equivalent to 15 da ar of service or part thereof in excess of ployee has completed five years in service. le Order No. 7/5/2012-P&PW(F)/B dat mistry of Finance has extended the benefits	s for lump sumployment or sys salary for evolution of six months, ted 26th August 26th Aug	m payment termination very complet provided ust, 2016,		



	Defined Contribution Pension System on the same terms and conditions, as are applicable to employees covered by Central Civil Service (Pension) Rule, 1972.
2	The Centre operates a leave encashment scheme, which is an unfunded scheme. The present value of obligation under this scheme is based on an actuarial valuation, using the Projected Unit Credit Method, which recognizes each period of service as giving rise to additional unit of employee benefit entitlement and measures each unit separately to build up the final obligation. Based on the actuarial valuation, the liability as at 31st March, 2021 works out to Rs. 172,92,95,337/
3	The Centre operates a Pension scheme which is an unfunded scheme for employees, who have joined prior to 1st January, 2004. The benefit is payable at the time of superannuation or voluntary retirement after completion of minimum of 20 years service. Based on the actuarial valuation, the liability as at 31st March, 2021 works out to Rs. 1488,72,07,035/

- Unknown/Unreconciled inward remittances outstanding as on 31st March, 2021, is Rs.17,93,39,835/- which are under identification/reconciliation.
- 10. The Centre has projects under development at Varanasi, Vizag and Sangrur. The expenses incurred on behalf of them are shown as Inter Unit Adjustment account under Current Assets. The balance shall be transferred to the respective locations on completion of the project.
- 11. As per AS-12 of ICAI on Presentation of Grants Related to Specific Fixed Assets, grants related to depreciable assets are treated as deferred income which is recognised in the profit and loss statement on a systematic and rational basis over the useful life of the asset. Such allocation to income is usually made over the periods and in the proportions in which depreciation on related assets is charged.

TMC has been accounting the Capital Grant received as liability in the Balance Sheet. The Fixed assets procured from these grants are capitalized and depreciation is being charged in line with the depreciation policy. However, deferred revenue is not recognized and reduced from the Capital Grant to the extent of depreciation claimed on the corresponding fixed assets in the previous years and we are under the process of verifying the details and would be accounting those entries in the next year. Currently the said amount is not ascertainable and hence the impact of the same on the Revenue account is not known.



 Figures for the previous year have been regrouped / reclassified wherever necessary to make them comparable with those of the present year.

> Mr. Anil Sathe CAO, TMC

For Batliboi & Purohit

Chartered Accountants

ICAI Registrațion No.: 101048W

CA Parag Hangekar

Partner

Membership No. 110096

Date:

Place: Mumbai

For Tata Memorial Centre

Dr. R.A. Badwe Director



ACTION TAKEN REPORT ON AUDITOR'S OBSERVATIONS FOR THE YEAR 2020-21

Paragra ph No of Auditor' s Report	Auditor's comments (to be reproduced in full)	Action Taken	Expected month and year for completion of Action
(1)	(2)	(3)	(4)
1	We have audited the attached Financial Statements of Tata Memorial Centre (the Centre) which comprises Balance Sheet as at 31 st March, 2021 and the Statement of Income and Expenditure Account, the Statement of Receipts and Payments Account and Notes to the Financial Statements for the year ended on that date including a summary of significant accounting policies and other explanatory information, as required by the Bombay Public Trusts Act, 1950 (the Act).	This is a statement of fact and information. No action required	
2	In our opinion, the accompanying financial statement give the information required by the Act in the manner so required, we report that: (a) In the case of the Balance Sheet, of the state of affairs of the Centre as at 31st March, 2021. (b) In the case of Income and Expenditure Account, of the Excess of Expenses over Income of the Centre for the year ended on that date.	This is a statement of fact and information. No action required	
3	We conducted our audit in accordance with the Standard on Auditing (SAs) issued by Institute of Chartered Accountants of India. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements' section of our report. We are independent of the entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained in sufficient and appropriate to provide a basis for our opinion.	This is a statement of fact, and information. No action required	

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4	The trustees are responsible for the preparation and fair presentation of these financial statements in accordance with the aforesaid Accounting Standards generally accepted in India and for such Internal Control as management determines is necessary to enable the preparation of Financial Statements that are free from material misstatements, whether due to fraud or error. In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has realistic alternative but to do so. Those charged with governance are responsible for overseeing the entity's financial reporting process.	This is a statement of fact and information. No action required	
5	Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing issued by the Institute of Chartered Accountants of India, will always detect a material misstatement when it exists. Misstatement can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.	This is a statement of fact and information. No action required	
6	We have conducted physical verification of stock of Tata Memorials Hospitals and ACTREC. Physical stock verification of units other than Tata Memorial Hospital and ACTREC could not be done due to travelling restriction on account of the COVID-19 Pandemic.	This is a statement of fact and information. No action required	
7	We refer to Note 9 of schedule 14 Notes to Accounts which state that Unknown/Unreconciled inward remittances outstanding as on 31st March, 2021, is Rs.17,93,39,835/- which are under identification/reconciliation.	This is a statement of fact and information. This is unknown credit and after 3 years will book as income.	We will book in FY 2021-22

8	 We refer to Note 9 of schedule 14 Notes to Accounts which state that As per AS-12 of ICAI on Presentation of Grants Related to Specific Fixed Assets, grants related to depreciable assets are treated as deferred income which is recognised in the profit and loss statement on a systematic and rational basis over the useful life of the asset. Such allocation to income is usually made over the periods and in the proportions in which depreciation on related assets is charged. 	This is a statement of fact and information and deferred income as per AS 12 related to previous year i.e. 2019-20 and we already taken in accounts for this financial account.	We already given effect in FY 2020-21.
	TMC has been accounting the Capital Grant received as liability in the Balance Sheet. The Fixed assets procured from these grants are capitalized and depreciation is being charged in line with the depreciation policy. However, deferred revenue is not recognized and reduced from the Capital Grant to the extent of depreciation claimed on the corresponding fixed assets in the previous years and we are under the process of verifying the details and would be accounting those entries in the next year. Currently the said amount is not ascertainable and hence the impact of the same on the Revenue account is not known.		

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MR. SURYAKANT MOHAPATRA

MR. SURYAKANT MOHAPATRA

MR. SURYAKANT MOHAPATRA

MR. SURYAKANT MOHAPATRA

J. CHITACHER OF SAITMC

AND SURYAKANT MORGES MARO,

MR. SURYAKANT MOHAPATRA

MR. SURY



Head Office (Mumbai): National Insurance Building, 204, Dadabhoy Naoroji Road, Fort, Mumbai - 400 001.

Tet.: 2207 7941 / 2207 4260 E-mail: info@batfibolpurohit.com Website: www.batfibolpurohit.com

INDEPENDENT AUDITORS' REPORT

To The Chairman, Governing Council of Tata Memorial Centre,

Opinion

We have audited the attached Financials Statements of Tata Memorial Centre (the Contre) which comprise the Balance Sheet as at 31st March, 2021 and the statement of Income and Expenditure Account, the statement of Receipts and Payments Account and the notes to the Financial Statements for the year ended on the date including a summary of significant accounting policies and other explanatory information, as required by the Bombay Public Trust Act, 1950 (the Act).

In our opinion, the accompanying Financial Statements give the information required by the act in the manner so required and give a true and fair view of the financial position of the Centre:

- A) In the case of the Balance Sheet, of the state of affairs of the Centre as at 31st March, 2021.
- B) In the case of Income and Expenditure Account, of the Excess of Expense over Income of the Centre for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) issued by Institute of chartered Accountants of India. Our responsibilities under those Standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report.

We are independent of the entity in accordance with the ethical requirements that are relevant to audit of financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter Paragraph

 We have conducted physical verification of stock of Tata Memorial Hospital and Advanced Centre for Treatment Research and Education in Cancer. Physical Stock Verification of units other than Tata Memorial Hospital and Advanced Centre for Treatment Research and Education in Cancer could not be done due to travelling restriction on account of the Covid - 19 Pandemic.



- We refer to Note No. 9 of Schedule 14 Notes to Accounts which state that Unknown/Unreconciled inward remittances outstanding as on 31st March, 2021 are at Rs.17,93,39,835/- which are under identification/reconciliation and will be rectified by the Management in the next year.
- 3. We refer to Note No. 11 of Schedule 14 Notes to Accounts which state that, As per AS-12 of ICAI on Presentation of Grants Related to Specific Fixed Assets, grants related to depreciable assets are treated as deferred income which is recognised in the profit and loss statement on a systematic and rational basis over the useful life of the asset. Such allocation to income is usually made over the periods and in the proportions in which depreciation on related assets is charged.

The Centre has been accounting the Capital Grant received as liability in the Balance Sheet. The Fixed assets procured from these grants are capitalized and depreciation is being charged in line with the depreciation policy. However, deferred revenue is not recognized and reduced from the Capital Grant to the extent of depreciation claimed on the corresponding fixed assets in the previous years and the Management is under the process of verifying the details and would be accounting those entries in the next year. Currently the said amount is not ascertainable and hence the impact of the same on the Revenue account is not known.

Our opinion is not modified in respect of these matters.

Management's Responsibility for the Financial Statements

The Trustees are responsible for the preparation and fair presentation of these financial statements in accordance with the aforesaid accounting standards generally accepted in India and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the entity's financial reporting process





Piace: Mumbai

Date: August 30, 2021

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that Includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on auditing issued by the Institute of Chartered Accountants of India, will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

OLE PLANT

Firm Reg. No.: 101048W

For Batliboi & Purohit Chartered Accountants

Parag Hangekar

Partner

Membership No. 110096 UDIN: 21110096AAAADS3245

Finance, Simplified

The income of the centre from the patient receipts were reduced to more than 40% during the Covid pandemic. Expenses also mounted as covid protective measures had to be implemented and additional items, though not expensive, had to be purchased in huge quantities. The DAE also had to reduce the amount of grant that it provided to TMC.

The ministrations provided by TMC included those of Service, Education and Research with the bulk of research being carried out at Advanced Centre for Treatment, Research & Education in Cancer (ACTREC) and at the Centre for Cancer Epidemiology (CCE).

It was roughly estimated that the individual percentage expenditure of the above three components of TMC ministrations would approximately be: Service 62%, Education 14%, and, Research 24%. Due to the pandemic, the academic expenses were minimal.

The TMC generated funds from hospital receipts (income from patients), marginal profits from the sale of drugs & consumables, grant from the DAE, and from other sources like fixed deposits, etc.

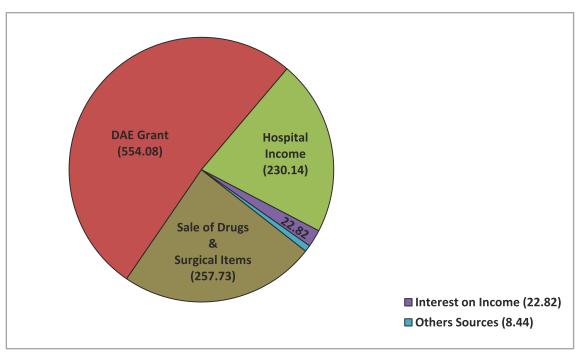
The TMC expenses included the salary of staff, maintenance of the physical assets, the investments in research & education, the cost of drugs & consumables, and other administrative outgoings.

Tata Memorial Centre's Income (in crore) ≅ INR 1073				
DAE Grant	Income from Patients	Sale of drugs & Surgical Items	Interest on Income	Other sources
554.08	230.14	257.73	22.82	8.44

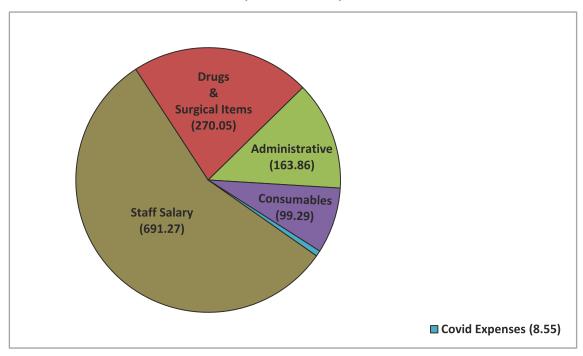
Tata Memorial Centre's Expenses (in crore) ≅ INR 1233				
Covid Expenses	Drugs & Surgical Items	Staff salary	Administrative	Consumables
8.55	270.05	691.27	163.86	99.29

- The Centre for Cancer Epidemiology (CCE) in Navi Mumbai did not generate any income.
- The **Dr. B. Barooah Cancer Institute** (BBCI) files taxes separately and hence not included in the above calculations.
- The cancer hospitals in **Mullanpur & Muzaffarpur** in the States of Punjab & Bihar were not yet operational.
- The **HBCH** in **Varanasi** was used for Covid patients in Varanasi from the third quarter of 2020.
- The **HBCHRC** in **Visakhapatnam** would take some more time for substantial contribution as the main hospital building was not yet completed.
- It should be remembered that all costs of medical diagnostics & treatment were lower in those centres' falling under **Tier II and Tier III cities**.

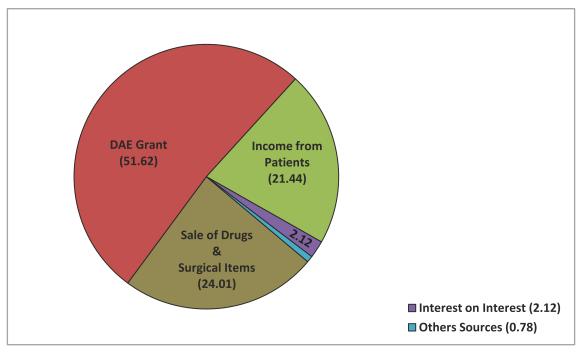
Income, ≅ INR 1073 crore (2020 - 2021)



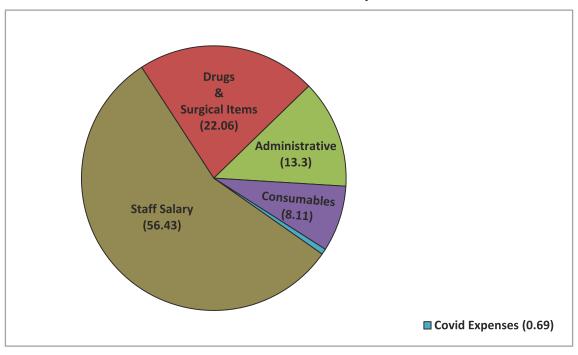
Expenditure, \cong INR 1233 crore (2020 - 2021)



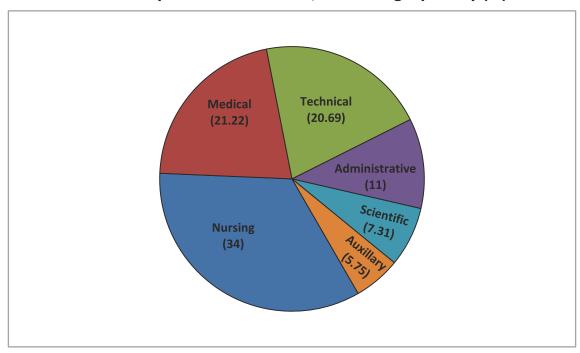
How the Paisa in a Rupee was earned



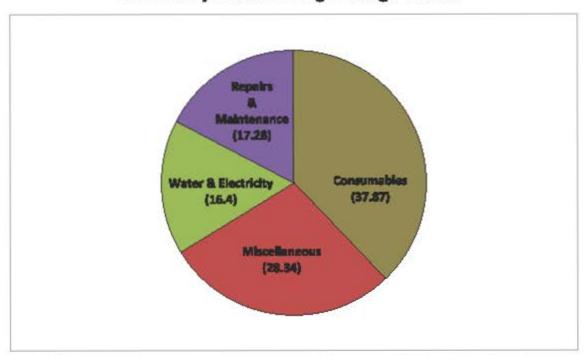
Where the Paisa from the Rupee went



Staff Salary of ≅ INR 691 crore; Staff category salary (%)



Percentage Expenses of ≅ INR 262 crore other than Staff salary & Sale of Drugs & Surgical Items





At the Annual Day celebrations of the Mahamana Pandit Madan Mohan Malaviya Cancer Centre (MPMMCC) in Varanasi on February 22, 2020.

In the picture from the left: Dr Akash Anand, Assistant Medical Superintendent; Mr. RP Jaiswar, Administrative Coordinator; Dr Rakesh Mittal, Deputy Director; the Chief Guest, Mr Sanjeev Sood, Director TMC Administration (Projects); Dr Satyajit Pradhan, Director; and, Mr Madho Singh, Chief Administrative Officer.



The Homi Bhabha Cancer Hospital in Sangrur, Punjab.

Tata Memorial Hospital (TMH)
Dr. E. Borges Marg, Parel East,
Mumbai - 400012, Maharashtra.

Tel: +91 22 2417 7000 Fax: +91 22 2414 6937 Email: msoffice@tmc.gov.in Website: hhtps://tmc.gov.in

Advanced Centre for Treatment, Research & Education in Cancer (ACTREC)

Sector-22, Kharghar, Navi Mumbai - 410210, Maharashtra.

Tel: +91 22 2740 5000 Fax: +91 2202740 5085 Email: mail@actrec.gov.in Website: http://actrec.gov.in

Centre for Cancer Epidemiology (CCE)

Sector-22, Kharghar, Navi Mumbai - 410210, Maharashtra.

Tel: +91 22 2740 5000 Fax: +91 2202740 5085 Email: cce.dept@actrec.gov.in Website: tmcepi.gov.in

Homi Bhabha Cancer Hospital & Research Centre (HBCHRC) APIIC Industrial Park, Aganampudi Village, Plot No. 212, NH 5, Gajuwaka Mandal, Visakhapatnam - 530053, Andhra Pradesh.

Tel: +91 891 287 1561/1569

Email: hbchrcvizag.admin@tmc.gov.in; aovizaghbchrc@gmail.com Website: https://tmc.gov.in/tmh/index.php/en/hbchrc-vizag

Homi Bhabha Cancer Hospital & Research Centre (HBCHRC) 'Medicity' Mullanpur village, New Chandigarh, District SAS Nagar, Mohali, Punjab.
Email: mohaliproject@tmc.gov.in

Website: https://tmc.gov.in/tmh/index.php/en/hbch-sangrur

Homi Bhabha Cancer Hospital (HBCH)

Civil District Hospital Campus, Sangrur - 148001, Punjab. Tel: +91 167 222 3941

Email: sangrur@gmail.com

Website: https://tmc.gov.in/tmh/index.php/en/hbch-sangrur

Mahamana Pandit Madan Mohan Malaviya Cancer Centre (MPMMCC) Sundar Bagiya, Near Nariya Gate, Banaras Hindu University Campus,

Varanasi – 221005, Uttar Pradesh.

Tel: +91 0542 251 7699

Email: admin@mpmmcc.tmc.gov.in; cao@mpmmcc.tmc.gov.in Website: https://tmc.gov.in/tmh/index.php/en/MPMMCC

Homi Bhabha Cancer Hospital (HBCH) Ghanti Mill Road, Old Loco Colony, Lahartara, Varanasi – 221001, Uttar Pradesh.

Tel: +91 542 222 5022

Email: cao@mpmmcc.tmc.gov.in

Website: https://tmc.gov.in/tmh/index.php/en/hbch-varanasi

Dr. Bhubaneswar Borooah Cancer Institute (BBCI)

A K Azad Road, Gopinath Nagar, Guwahati - 781016, Assam.

Tel: +91 9957033212 Fax: +91 361 247 2636

Email: bbci_info@yahoo.co.in Website: www.bbcionline.org